



AFNWA Updates

Operators Workshop

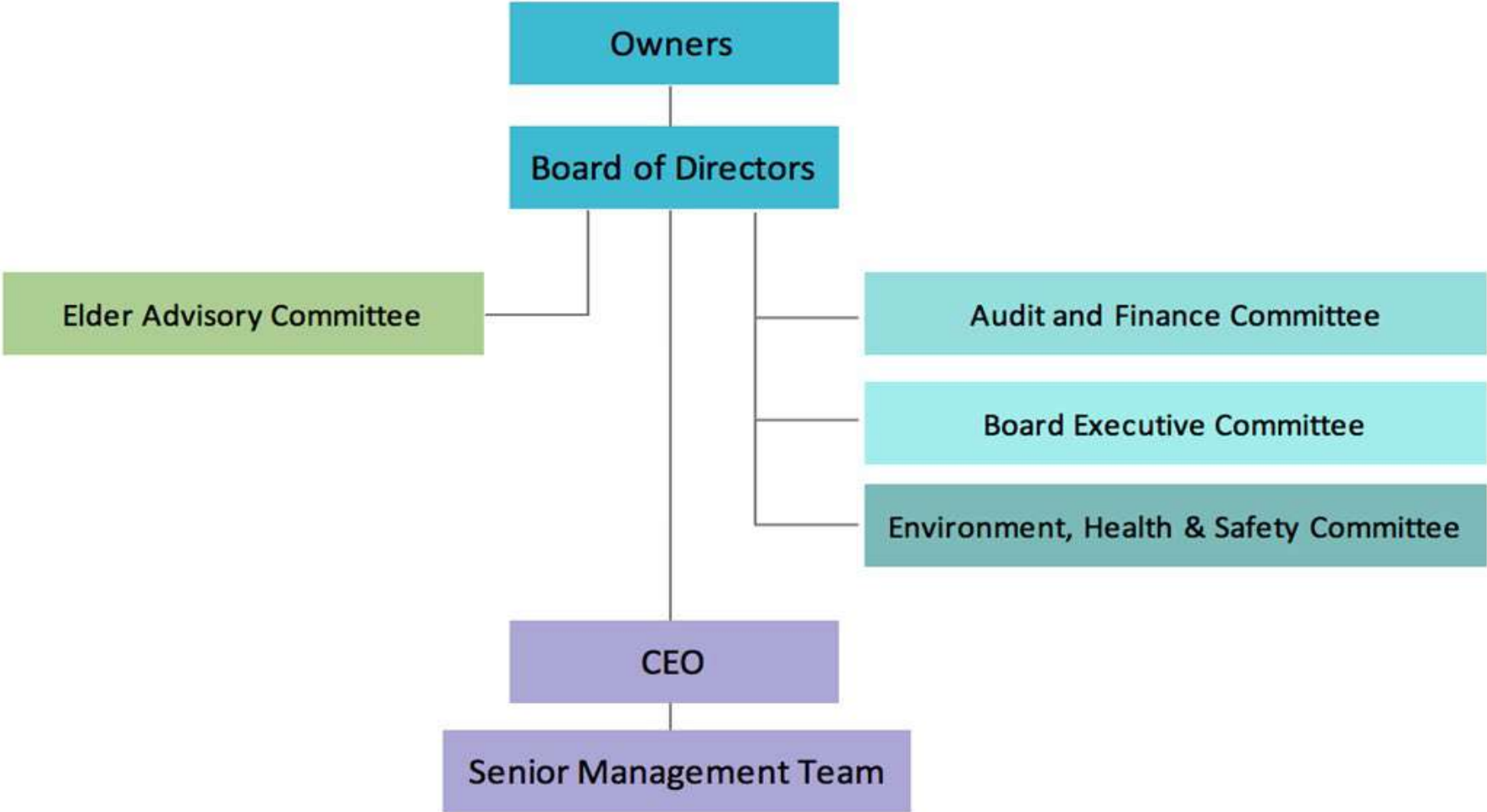
July 27, 2021

Carl Yates, interim CEO

Outline

- Governance Overview
- 2020/21 [The Year in Review]
- 2021/22 Roadmap [The Year Ahead]
- Transfer Agreement Process
- Communications and Outreach

AFNWA Governance





AFNWA Board

- AFNWA is to be governed by a Board of Directors of up to 15 members; 12 First Nations reps and 3 technical experts. Board composition:
 - Chief Wilbert Marshall [Chair], Potlotek
 - Chief Ross Perley [Vice-Chair], Tobique
 - Chief Darlene Bernard, Lennox Island
 - Chief Arren Sock, Elsipogtog
 - Chief Terry Paul, Membertou
 - Chief Andrea Paul, Pictou Landing
 - Chief Leroy Denny, Eskasoni
 - Regional Chief Paul Prosper (NS/NFLD)
 - Regional Chief Roger Augustine (NB/PEI)
 - Todd Hoskin, CEO, Ulnooweg Development Group

AFNWA Elders Advisory Lodge

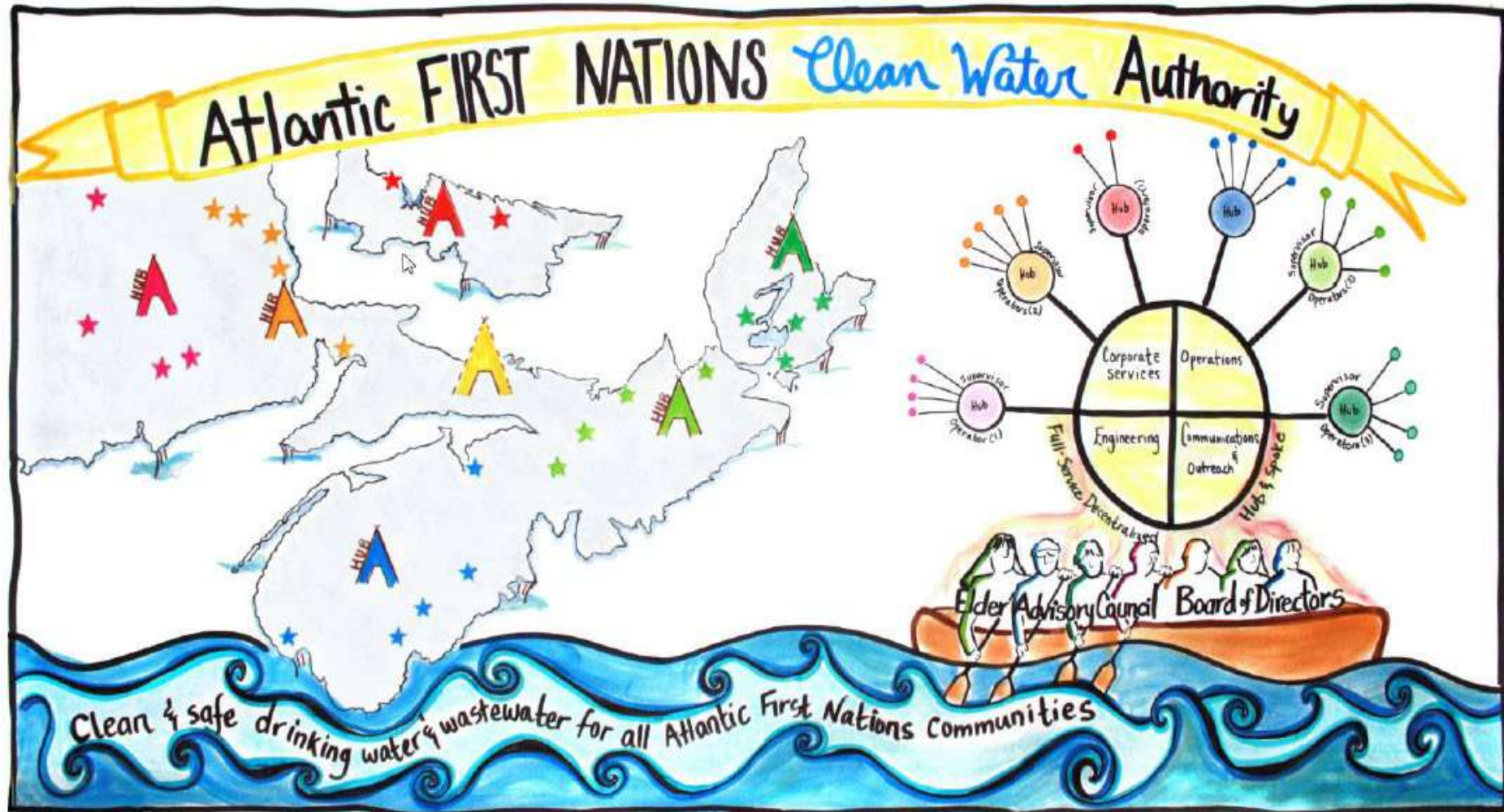
- The AFNWA Board will be supported by an active Elders Advisory Lodge to ensure that traditional values and culture are incorporated in the daily operations. The Elders Advisory Lodge has 5 members:
 - Gail Tupper, Glooscap
 - David Perley, Tobique
 - Charles Doucette, Potlotek
 - Methilda Knockwood-Snache, Lennox Island
 - Kenneth Francis, Elsipogtog

Senior Management Team

The Senior Management Team includes:

- Interim Chief Executive Officer, Carl Yates [June 1, 2020]
- Interim Chief Operating Officer, James MacKinnon [August 1, 2020]
- Manager of Engineering, John Lam [November 1, 2020]
- Manager of Communications and Outreach, Adam Gould [December 1, 2020]
- Manager of Corporate Services, Chantal LeBlanc [March 29, 2021]
- Manager of Operations, James Trimble [April 12, 2021]

Service approach that is accountable, equitable and based on Two-Eyed Seeing



2020/21 [Year in Review]

- Business Case updated and submitted to federal government in March with the benefit of a peer review by Ontario Clean Water Agency [OCWA]
- OCWA gave an overwhelming endorsement of the Business Case which describes the Why, What and How the AFNWA will operate with an order of magnitude costs over 25 years [can be viewed on our website at www.afnwa.ca/documents]
- Management developed a two-year Transition Implementation Plan [TIP] for approval by the AFNWA Board on June 24, 2020
- AFNWA signed a Framework Agreement with Indigenous Services Canada [ISC] in June to facilitate the transfer of authority and responsibility for water and wastewater services from the Minister of ISC to AFNWA with a commitment for long-term funding through the negotiation of a Transfer Agreement

2020/21 [Year in Review]

The AFNWA Board approved:

- Financial Policy and Procedures Manual, and HR Policy, July 2020
- Employee Compensation Policy, August 2020
- Contract with Eramosa Engineering for development of SCADA Master Plan, November 2020
- Governance Manual and Board Compensation Policy, November 2020
- Contract with Dillon Engineering to develop Asset Management Plan including 10-Year Capital Budget, January 2021

2020/21 [Year in Review]

The AFNWA Board approved:

- Communications and Outreach Strategy, March 2021
- Contract with Grant Thornton for audit, accounting and consulting services, March 2021
- Website launched at the end of June 2021. Check us out at www.afnwa.ca

2021/22 [The Year Ahead]

AFNWA aims to complete the following:

- SCADA Master Plan by September 2021
- Enterprise Risk Management Framework by November 2021
- Asset Management Plan by December 2021
- 10-Year Operations Budget by December 2021
- Update of Regulatory Benchmarks and Framework for water and wastewater sanitation plans by December 2021 [Contract with DAL Centre for Water Resources Studies lead by Dr. Graham Gagnon]

2021/22 [The Year Ahead]

- Development of an Accounting Framework suitable for a water and wastewater utility and compliant with Generally Accepted Accounting Principles by January 2022
- Development of comprehensive procurement policy based on a national review of industry best practice and the needs of AFNWA and the communities it serves by March 2022
- Complete study on utility planning and cost recovery for infrastructure associated with growth in Paqtnkek First Nation [in partnership with First Nations Infrastructure Institute (FNII)]

2021/22 [The Year Ahead]

- Complete 10-Year Business Plan for approval of AFNWA Board in January 2022
- Sign MOU with First Nations Financial Management Board [FNFMB] on Economic Regulations by March 2022
- Complete Transfer Agreement with ISC in Spring 2022
- Complete Transfer Agreements with First Nations communities in Spring and Summer of 2022
- Continue with hiring to be ready for full autonomous operations in spring 2022

Transfer Agreement Process

The AFNWA and Indigenous Services Canada have established 4 working groups to support discussions leading to a Transfer Agreement:

- Agreement Drafting Working Group
- Asset Management Working Group
- Regulatory Framework Working Group
- Lands Working Group

The Transfer Agreement with Canada will transfer Ministerial responsibility for the development, provision and funding of Water and Wastewater Services.

Transfer Agreement Process

AFNWA will also sign Transfer Agreements with each individual First Nation once the 10-Year Business Plan is reviewed and approved. Each individual community will be requested to sign agreements for:

- Land Access (Interim and General Access Permits)
- Asset Transfer
- Water and Wastewater Operations and Maintenance Funding redirection
- Municipal Transfer Service Agreement (MTSA) designation of responsibility to Water Authority

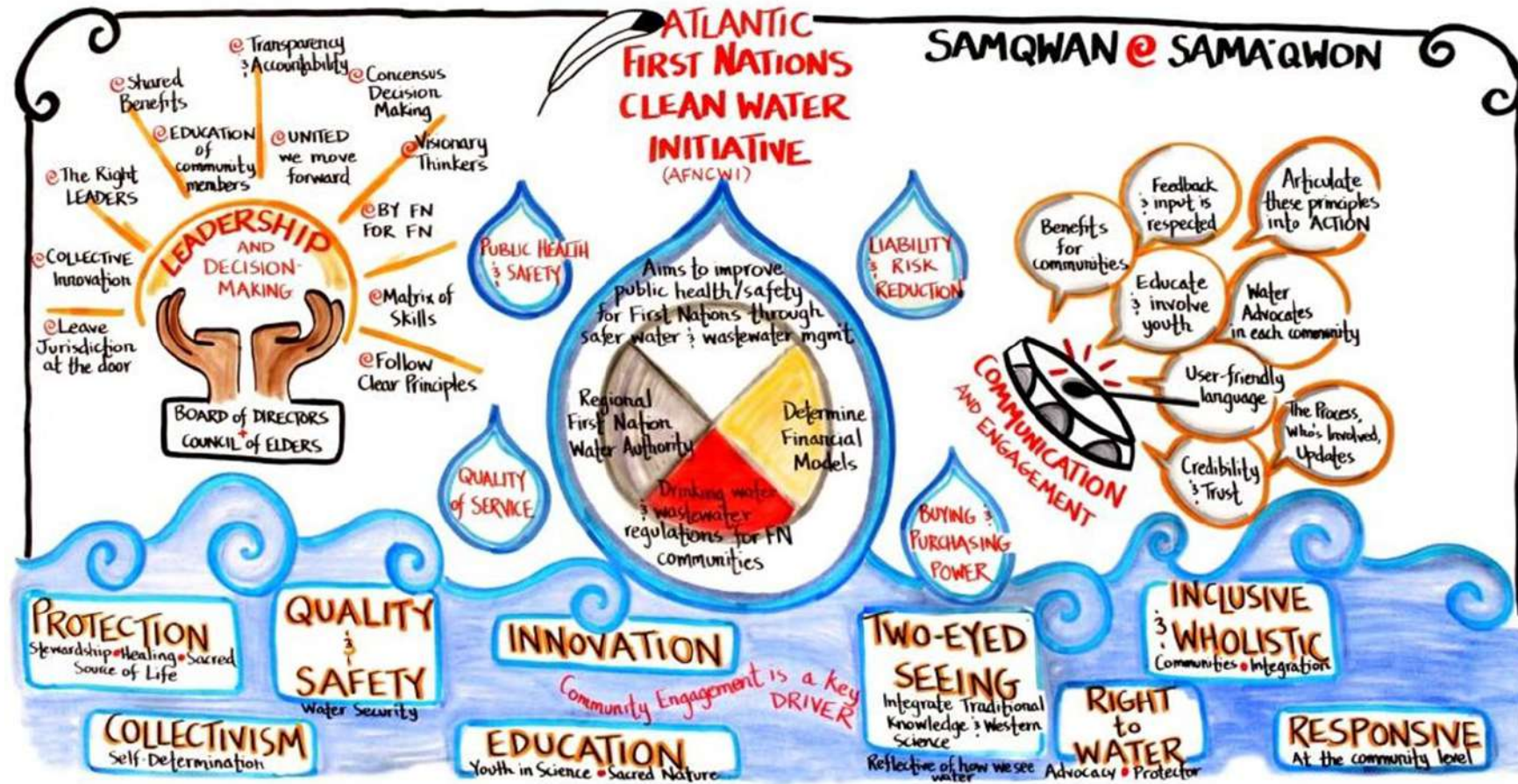
Communications and Outreach

- The AFNWA will be requesting time on each community's Council agenda this fall to update the community directly on the progress of the AFNWA.
- Senior Managers will be visiting you to strengthen relationships for mutual benefit
- Community involvement
 - Info sessions
 - Pow Wow trail
- Quarterly newsletter [Samqwan/Samaqan & Sage]
- Social Media
 - Website, www.afnwa.ca
 - LinkedIn, www.linkedin.com/company/atlantic-first-nations-water-authority
 - Facebook [Summer-Fall 2021]

Communications and Outreach

- Promotional material
 - Ballcaps and toques
 - Tee-shirts and polos
 - Lawn chairs
 - Drinkware [coming soon]
- Progressive organization
 - Community participation [i.e., Pride Parade, Pow Wows and Mawiomis, etc.]
 - Sponsorships for special events [Ball tournaments, Mi'kmaq Treaty Day, Truth and Reconciliation Day, etc.]
 - Scholarships with NSCC and NBCC

Based on best practices and sound evidence - AFNWA represents a sustainable path for current and future generations



Wela'lin!

Woliwon!

Questions?

